

# ICON Q1 Results Ended March 31st ${ }^{\text {st }} 2018$ 

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## Forward Looking Statement

Certain statements in today's call will be forward looking statements. Actual results may differ materially from those stated or implied by forward looking statements due to risks and uncertainties associated with the company's business and listeners are cautioned that forward looking statements are not guarantees of future performance. The company's filings with the Securities and Exchange Commission discuss the risks and uncertainties associated with the company's business.
This presentation includes selected non-GAAP financial measures. For a presentation of the most directly comparable GAAP financial measures, please refer to the press release statement headed Consolidated Income Statements (Unaudited) (US GAAP). While nonGAAP financial measures are not superior to or a substitute for the comparable GAAP measures, we believe certain non-GAAP information is more useful to investors for historical comparison purposes.

Net Business Wins \& Net Book to Bill Ratios (excluding the impact of ASC 606)

|  | 1.31 | 1.32 | 1.32 | 1.31 |
| :---: | :---: | :---: | :---: | :---: |
| 1.21 | 1.18 | 1.21 | 1.29 | 1.28 |

- Net
—NBB 日Gross
-NBB TMM



## Backlog Metrics (excluding the impact of ASC 606)


\% Conversion of opening backlog

| $10.2 \%$ | $10.0 \%$ | $9.9 \%$ | $9.5 \%$ |
| :---: | :---: | :---: | :---: |

## Revenue - impact of adoption of ASC 606

| USD \$m | As Reported <br> $31^{\text {st March }}$ <br> 2018 | ASC 606 <br> Adjustments | 31st March 2018 <br> without <br> adoption of ASC <br> 606 | As reported <br> 31st March <br> 2017 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue: |  |  |  |  |
| Revenue | 620,125 | 1,231 | 621,356 | 578,066 |
| Reimbursable expenses | - | $(158,753)$ | $(158,753)$ | $(146,112)$ |
| Total Revenue | $\mathbf{6 2 0 , 1 2 5}$ | $\mathbf{( 1 5 7 , 5 2 2 )}$ | $\mathbf{4 6 2 , 6 0 3}$ |  |

## Quarterly Revenue

7.1\%


## Client Concentration: \% Revenue (excluding impact of ASC 606)



## Quarterly Gross Margin



## SG\&A : \% of revenue



## Quarterly Operating Margin



Earnings per share


## Balance Sheet

|  | Q1 2017 | Q4 2017 | Q1 2018 |
| :---: | :---: | :---: | :---: |
|  | 31/03/17 | 31/12/17 | 31/03/18 |
| DSO | 47 | 49 | 51 |
| Capital Expenditure | \$8.3m | \$21.0m | \$8.3m |
| Net Cash Balance | (\$29.6m) | \$11.6m | \$4.6m |

## Quarterly YOY Comparison

|  | $\text { Q1 } 2018$ <br> ASC 606 | $\text { Q1 } 2018$ <br> (excl. ASC 606) | Q1 2017 | Variance (excl. ASC 606) |
| :---: | :---: | :---: | :---: | :---: |
| Revenue | \$620m | \$463m | \$432m | $\uparrow_{+4.3 \%} 7.1 \%$ |
| Gross Margin | 30.6\% | 41.2\% | 42.0\% | $\downarrow \quad 80 \mathrm{bps}$ |
| SG\&A (\% of revenue) | 13.0\% | 17.5\% | 18.8\% | $\uparrow 130 \mathrm{bps}$ |
| Operating Margin | 14.8\% | 20.1\% | 19.8\% | $\uparrow 30 \mathrm{bps}$ |
| Net Income Margin | 12.6\% | 17.1\% | 16.5\% | $\uparrow 60 \mathrm{bps}$ |
| EPS | 142c | 144c | 129c | $\uparrow$ 11.6\% |

FY 2018 Updated Guidance under ASC 606

|  | Previous | Updated | \% YOY Increase |
| :--- | :---: | :---: | :---: |
| Revenue | $\$ 2,520 \mathrm{~m}-\$ 2,640 \mathrm{~m}$ | $\$ 2,520 \mathrm{~m}-\$ 2,640 \mathrm{~m}$ | $4.9 \%-9.9 \%$ |
| EPS | $\$ 5.89-\$ 6.09$ | $\$ 5.91-\$ 6.11$ | $9.6 \%-13.4 \%$ |

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in $\because=$

