# FORM 6-K

# SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

**Report of Foreign Private Issuer** Pursuant to Rule 13a-16 under the Securities Exchange Act of 1934

For the month ended February, 2022

# **ICON plc**

(Registrant's name)

## 333-08704

(Commission file number)

South County Business Park, Leopardstown, Dublin 18, Ireland (Address of principal executive offices)

Brendan Brennan, CFO South County Business Park, Leopardstown, Dublin 18, Ireland. Brendan.Brennan@iconplc.com 00-353-1-291-2000

(Name, telephone number, email and/or facsimile number and address of Company contact person)

indicate by check mark whether the registrant mes of will the annual reports under cover Form 20-F of Form 40-F.	
Form 20-FX Form 40-F	
Indicate by check mark whether the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(1):  Yes  No $X$	
Indicate by check mark whether the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(7):	
Yes NoX	
Indicate by check mark whether the registrant by furnishing the information contained in this Form is also thereby furnishing the information	tion to the
Commission pursuant to Rule12g3-2(b) under the Securities Exchange Act of 1934.	
Yes NoX	
If "Vos" is marked, indicate below the file number assigned to the registrant in connection with Rule 12g3-2(b):82 N/A	

# EXHIBIT LIST

<u>Exhibit</u> <u>Description</u>

99.1 ICON plc Press Release issued February 22, 2022 - ICON Reports Fourth Quarter and Full Year 2021 Results

# **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ICON plc

Date: February 22, 2022

/s/ Brendan Brennan Brendan Brennan Chief Financial Officer

# **ICON Reports Fourth Quarter and Full Year 2021 Results**

# Highlights

- Record net business wins in the quarter of \$2,378 million; a net book to bill of 1.26. Full year net business wins of \$6,958 million; a net book to bill of 1.27.
- Closing backlog of \$19.1 billion, an increase of 2.6% on Q3 2021 or an increase of 9.5% year over year on a Combined Company basis.
- Quarter 4 adjusted revenue of \$1,881.1 million representing a year on year increase of 147.4%. Full year revenue of \$5,480.8 million representing a 95.9% increase on the prior year. On a Combined Company basis, Quarter 4 adjusted revenue increased 15.1% year over year, and full year 2021 revenue increased 24.8% year over year.
- Adjusted EBITDA of \$332.5 million or 17.7% of adjusted revenue, a year on year increase of 130.7%. Full year adjusted EBITDA of \$970.0 million representing a year on year increase of 90.6%.
- Adjusted net income attributable to the Group was \$218.0 million or \$2.63 per diluted share. Full year adjusted net income attributable to the Group of \$666.4 million or \$9.65 per diluted share. Full year 2021 adjusted earnings per share increased 31.2% year over year.
- GAAP revenue for Quarter 4 was \$1,885.1 million and for the full year was \$5,480.8 million. GAAP net income attributable to the Group for Quarter 4 of \$76.5 million and for the full year of \$153.2 million.
- Days sales outstanding reduced to 31 days from 57 days at December 31, 2020 on a comparable basis.
- \$500 million early repayment made on Term Loan B debt. Net debt balance of \$4.682 billion with Net Debt to Adjusted EBITDA of 3.4x.
- Board of Directors authorized share repurchase programme up to \$100 million.
- Full year 2022 revenue guidance reaffirmed in the range of \$7,770 \$8,050 million, representing a year over year increase of 41.8% 46.9%.
- Full year 2022 adjusted earnings per share guidance reaffirmed in the range of \$11.55 \$11.95. Adjusted earnings per share to exclude amortization, stock compensation, foreign exchange and transaction-related / integration-related adjustments.

DUBLIN--(BUSINESS WIRE)--February 22, 2022--**ICON plc (NASDAQ:ICLR),** a world-leading healthcare intelligence and clinical research organisation, today reported its financial results for the fourth quarter and full year ended December 31, 2021.

CEO Dr. Steve Cutler commented, "ICON had an outstanding year in 2021, with exceptional growth across our business as we continue to transform into the world's largest and most comprehensive healthcare intelligence organisation. Our world class team aided in the development of 30 customer drug and device approvals in the year, including breakthrough COVID vaccines and therapies. In the first six months as the new ICON, we have already made significant progress against our initial transaction targets, with a \$500m debt repayment on our Term Loan B facility, and an expectation to realize approximately 50% cost synergies by the end of 2022.

Dr. Cutler added, "We continue to see a healthy industry environment and strong customer demand, demonstrated by another record level of bookings in the fourth quarter, representing a book to bill of 1.26x, and 1.27x for the full year 2021. Additionally, a number of discussions have continued with customers contemplating an expanded or new strategic relationship with ICON, as the increased scale, innovative solutions and best in class performance of new ICON address unmet industry needs. Given this momentum entering the year, we are reaffirming our full year 2022 revenue and adjusted earnings per share guidance, representing growth of 42 - 47% in revenue and 20 - 24% in adjusted earnings per share over full year 2021.

#### **Fourth Quarter 2021 Results**

Gross business wins in the fourth quarter were \$2,791 million and cancellations were \$413 million. This resulted in net business wins of \$2,378 million and a book to bill of 1.26.

GAAP revenue for Quarter 4 was \$1,885.1 million. Adjusted revenue for Quarter 4 was \$1,881.1 million. This represents a year on year increase of 147.4% or 148.7% on a constant currency basis.

GAAP net income attributable to the Group was \$76.5 million. Adjusted net income attributable to the Group for the quarter was \$218.0 million resulting in an adjusted diluted earnings per share of \$2.63 compared to \$2.10 per share for Quarter 4 2020.

Adjusted EBITDA for Quarter 4 was \$332.5 million or 17.7% of revenue, a year on year increase of 130.7%.

Cash generated from operating activities for the quarter was \$289.8 million. During the quarter, \$47.7 million was spent on capital expenditure. At December 31, 2021, the Group had cash and cash equivalents of \$752.2 million, compared to cash and cash equivalents of \$1,008.5 million at September 30, 2021 and \$840.3 million at the end of December 2020. During the quarter, a \$500 million Term Loan B early repayment was made resulting in a net indebtedness balance of \$4.682 billion at year end. Additionally, as of February 18, 2022, the Board of Directors authorized a share repurchase programme up to \$100 million to opportunistically buy back shares.

#### **Full Year 2021 Results**

Gross business wins were \$8,121 million and cancellations were \$1,163 million. This resulted in net business wins of \$6,958 million and a book to bill of 1.27.

Full year revenue was \$5,480.8 million. This represents a year on year increase of 95.9% or 94.5% on a constant currency basis.

GAAP net income attributable to the Group was \$153.2 million. Adjusted net income attributable to the Group was \$666.4 million resulting in an adjusted diluted earnings per share of \$9.65 compared to \$7.36 per share for the equivalent prior year period.

Adjusted EBITDA was \$970.0 million or 17.7% of revenue, a year on year increase of 90.6%.

#### **Other Information**

In addition to the financial measures prepared in accordance with generally accepted accounting principles (GAAP), this press release contains certain non-GAAP financial measures, including adjusted revenue, adjusted EBITDA, adjusted net income attributable to the Group and adjusted diluted earnings per share attributable to the Group. Adjusted EBITDA, adjusted net income and adjusted diluted earnings per share exclude amortization, stock compensation, foreign exchange gains and losses and transaction-related / integration-related adjustments. While non-GAAP financial measures are not superior to or a substitute for the comparable GAAP measures, ICON believes certain non-GAAP information is useful to investors for historical comparison purposes.

To assist investors and analysts with year-over-year comparability for the merged business, we have included Combined Company information. These measures include financial information that combines the stand-alone ICON plc and PRA Health Sciences, Inc. information for revenue and Adjusted EBITDA, and other metrics as if the merger had taken place on January 1, 2020, with conforming adjustments to the current year presentation. Specifically, these financials represent the simple addition of the historical adjusted financials of each company. These combined financials are not intended to represent pro forma financial statements prepared in accordance with GAAP or Regulation S-X.

For the year ended 31 December 2020, GAAP earnings per share attributable to the Group has been computed by dividing net income attributable to the Group plus a GAAP charge associated with non-controlling interest in MeDiNova Research ("MeDiNova") by the weighted average number of shares outstanding. ICON purchased a majority shareholding in MeDiNova on May 23, 2019. ICON exercised its call on the outstanding shares in MeDiNova and derecognised the non-controlling interest effective from March 2020.

ICON will hold a conference call today, February 22nd, 2022 at 09:00 EST [14:00 Ireland & UK]. This call and linked slide presentation can be accessed live from our website at http://investor.iconplc.com. A recording will also be available on the website for 90 days following the call. In addition, a calendar of company events, including upcoming conference presentations, is available on our website, under "Investors". This calendar will be updated regularly.

This press release contains forward-looking statements. These statements are based on management's current expectations and information currently available, including current economic and industry conditions. These statements are not guarantees of future performance or actual results, and actual results, developments and business decisions may differ from those stated in this press release. The forward-looking statements are subject to future events, risks, uncertainties and other factors that could cause actual results to differ materially from those projected in the statements, including, but not limited to, the ability to enter into new contracts, maintain client relationships, manage the opening of new offices and offering of new services, the integration of new business mergers and acquisitions, the impact of COVID-19 on our business, as well as other economic and global market conditions and other risks and uncertainties detailed from time to time in SEC reports filed by ICON, all of which are difficult to predict and some of which are beyond our control. For these reasons, you should not place undue reliance on these forward-looking statements when making investment decisions. The word "expected" and variations of such words and similar expressions are intended to identify forward-looking statements. Forward-looking statements are only as of the date they are made and we do not undertake any obligation to update publicly any forward-looking statement, either as a result of new information, future events or otherwise. More information about the risks and uncertainties relating to these forward-looking statements may be found in SEC reports filed by ICON, including its Form 20-F, F-1, F-4, S-8, F-3 and certain other reports, which are available on the SEC's website at http://www.sec.gov.

Our full-year 2022 guidance measures (other than revenue) are provided on a non-GAAP basis without a reconciliation to the most directly comparable GAAP measure because the company is unable to predict with a reasonable degree of certainty certain items contained in the GAAP measures without unreasonable efforts. Such items include, but are not limited to, transaction-related / integration-related expenses, restructuring and related expenses, and other items not reflective of the company's ongoing operations.

ICON plc is a world-leading healthcare intelligence and clinical research organisation. From molecule to medicine, we advance clinical research providing outsourced services to pharmaceutical, biotechnology, medical device and government and public health organisations. We develop new innovations, drive emerging therapies forward and improve patient lives. With headquarters in Dublin, Ireland, ICON employed approximately 38,330 employees in 142 locations in 53 countries as at December 31, 2021. For further information about ICON, visit: www.iconplc.com.

Source: ICON plc

ICON/ICLR-F

# ICON plc CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS FOR THE THREE AND TWELVE MONTHS ENDED DECEMBER 31, 2021 AND DECEMBER 31, 2020 (UNAUDITED)

	Three Months Ended December 31, December 31, 2021 2020		ecember 31,					
	(in thousands except share and per share data)							a)
Revenue	\$	1,885,121	\$	760,229	\$	5,480,826	\$	2,797,288
Costs and expenses:								
Direct costs (excluding depreciation and amortization)		1,357,303		535,347		3,972,612		1,979,883
Selling, general and administrative expense		202,716		88,140		585,330		342,449
Depreciation and amortization		139,670		17,145		314,987		66,126
Transaction and integration-related expenses (credit)		15,954		(262)		198,263		(759)
Restructuring		24,943				31,105		18,089
Total costs and expenses		1,740,586		640,370		5,102,297		2,405,788
Income from operations		144,535		119,859		378,529		391,500
Interest income		78		206		574		2,724
Interest expense		(52,839)		(3,379)		(182,423)		(13,019)
Income before provision for income taxes		91,774		116,686		196,680		381,205
Provision for income taxes		(14,616)		(15,169)		(41,334)		(47,875)
Income before share of earnings from equity method		77,158		101,517		155,346		333,330
Share of equity method investments		(690)		(283)		(2,161)		(366)
Net income		76,468		101,234		153,185		332,964
Net income attributable to noncontrolling interest								(633)
Net income attributable to the Group	\$	76,468	\$	101,234	\$	153,185	\$	332,331
Net income per Ordinary Share attributable to the Group:								
Basic	\$	0.94	\$	1.92	\$	2.28	\$	6.20
Diluted	\$	0.92	\$	1.90	\$	2.25	\$	6.15
Weighted average number of Ordinary Shares outstanding:								
Basic		81,488,189	52	2,783,886		67,110,186		52,859,911
Diluted		82,827,674	53	3,291,849		68,068,311		53,283,585

# ICON plc CONDENSED CONSOLIDATED BALANCE SHEETS AS AT DECEMBER 31, 2021 AND DECEMBER 31, 2020 (UNAUDITED)

	I	December 31, 2021	December 31, 2020		
ASSETS		(in the	ousand	s)	
Current Assets:					
Cash and cash equivalents	\$	752,213	\$	840,305	
Available for sale investments		1,712		1,729	
Accounts receivable, net of allowance for credit losses		1,342,770		715,271	
Unbilled revenue		623,121		428,684	
Other receivables		56,760		35,394	
Prepayments and other current assets		114,323		53,477	
Income taxes receivable		50,299		28,118	
Total current assets		2,941,198		2,102,978	
Other Assets:					
Property, plant and equipment, net		336,444		174,343	
Goodwill		9,037,931		936,257	
Operating right-of-use assets		198,123		84,561	
Other non-current assets		70,557		20,773	
Non-current income taxes receivable		18,637		17,230	
Deferred tax asset		48,392		12,705	
Equity method investments		2,373		4,534	
Investments in equity-long term		22,592		15,765	
Intangible assets		4,710,843		66,460	
Total Assets	\$	17,387,090	\$	3,435,606	
LIABILITIES AND SHAREHOLDERS' EQUITY					
Current Liabilities:					
Accounts payable	\$	90,764	\$	51,113	
Unearned revenue		1,323,961		660,883	
Other liabilities		949,629		399,769	
Income taxes payable		59,433		12,178	
Current bank credit lines and loan facilities		55,150		, <u> </u>	
Total current liabilities		2,478,937		1,123,943	
Other Liabilities:		, -,		, -,	
Non-current bank credit lines and loan facilities		5,381,162		348,477	
Non-current operating lease liabilities		159,483		60,801	
Non-current other liabilities		41,861		26,366	
Non-current government grants		735		838	
Non-current income taxes payable		172,109		14,539	
Non-current deferred tax liability		1,085,976		10,406	
Commitments and contingencies		_		_	
Total Liabilities		9,320,263		1,585,370	
Shareholders' Equity:					
Ordinary shares, par value 6 euro cents per share; 100,000,000 shares authorised,					
81,554,683 shares issued and outstanding at December 31, 2021 and					
52,788,093 shares issued and outstanding at December 31, 2020		6,640		4,580	
Additional paid-in capital		6,733,910		617,104	
Other undenominated capital		1,134		1,134	
Accumulated other comprehensive loss		(90,937)		(35,477)	
Retained earnings		1,416,080		1,262,895	
Total Shareholders' Equity		8,066,827		1,850,236	
Total Liabilities and Shareholders' Equity	\$	17,387,090	\$	3,435,606	
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# ICON plc

# CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE TWELVE MONTHS ENDED DECEMBER 31, 2021 AND DECEMBER 31, 2020 (UNAUDITED)

**Twelve Months Ended** 

	De	ecember 31, 2021	December 31, 2020		
		(in tho	usands)		
Cash flows from operating activities:					
Net income	\$	153,185	\$	332,964	
Adjustments to reconcile net income to net cash provided by operating activities:					
Depreciation and amortization expense		314,987		66,126	
Impairment of long lived assets		20,037		5,411	
Reduction in carrying value of operating right-of-use assets		45,339		28,480	
Unrealised foreign exchange (gain)/loss		(6,054)		5,979	
Loss on extinguishment of debt		73,894		_	
Loss on equity method investments		2,161		366	
Stock compensation expense		133,844		26,271	
Charge/(credit) on interest rate hedge		891		(910)	
Amortization of financing costs		12,890		523	
Deferred tax (benefit)/expense		(60,616)		927	
Other non-cash items		3,589		(6,949)	
Changes in operating assets and liabilities, net of acquired assets and assumed liabilities	:				
Accounts receivable		113,513		(175,040)	
Unbilled revenue		(17,656)		(5,748)	
Unearned revenue		(69,121)		291,844	
Other net assets		108,259		(2,209)	
Net cash provided by operating activities		829,142		568,035	
Cash flows from investing activities:					
Purchase of property, plant and equipment		(93,750)		(40,885)	
Purchase of subsidiary undertakings		(5,914,475)		(47,931)	
Investment in equity method investments		(2,450)		(2,450)	
Loan to equity method investment		(10,000)		_	
Sale of available for sale investments		497		47,902	
Purchase of available for sale investments		(480)		_	
Purchase of investments in equity - long term		(3,577)		(3,212)	
Net cash used in investing activities		(6,024,235)		(46,576)	
Cash flows from financing activities:		(-,- ,,		( - ) )	
Financing costs		(30,328)		(1,554)	
Drawdown of credit lines and facilities		5,905,100		350,000	
Repayment of credit lines and facilities		(877,780)		(350,000)	
Purchase of noncontrolling interest		_		(43,923)	
Proceeds from exercise of equity compensation		118,589		13,203	
Share issue costs		(853)		(14)	
Repurchase of ordinary shares				(175,000)	
Share repurchase costs		_		(140)	
Settlement of interest rate hedge		_		(905)	
Net cash provided by (used in) financing activities		5,114,728		(208,333)	
Effect of exchange rate movements on cash		(7,727)		6,870	
Net (decrease) increase in cash and cash equivalents		(88,092)		319,996	
Cash and cash equivalents at beginning of year		840,305		520,309	
Cash and cash equivalents at end of year	\$	752,213	\$	840,305	
equivalente de end ex year	4	. 52,210	Ψ	0.0,000	

# ICON plc RECONCILIATION OF NON-GAAP MEASURES FOR THE THREE AND TWELVE MONTHS ENDED DECEMBER 31, 2021 AND DECEMBER 31, 2020 (UNAUDITED)

	Ι	Three Months Ended December December 31, 2021 31, 2020		Twelv December 31, 2021		ve Months Ended December 31, 2020			
	(in thousands except share and per s							lata)	
Adjusted revenue									
Revenue, as reported	\$	1,885,121	\$	760,229	\$5	5,480,826	\$2,797,288	}	
Acquisition related deferred revenue adjustment (a)		(4,000)		_		_			
Adjusted revenue	\$	1,881,121	\$	760,229	\$	5,480,826	\$	2,797	,288
Adjusted EBITDA									
Net income attributable to the Group	\$	76,468	\$	101,234	\$	153,185	\$	332	,331
Net income attributable to non-controlling interest	•	_	•	_		_	,		633
Share of equity method investments		690		283		2,161			366
Provision for income taxes		14,616		15,169		41,334		47	,875
Net interest expense (b)		52,761		3,173		181,849			,295
Depreciation and amortization		139,670		17,145		314,987			,126
Stock-based compensation expense (c)		19,410		6,402		61,397			,833
Foreign currency losses (gains), net <sup>(d)</sup>		(7,968)		1,001		(14,314)			,979
Restructuring (e)		24,943		´—		31,105			,089
Acquisition related deferred revenue adjustment (a)		(4,000)		_		´ —			_
Transaction-related / integration-related costs (f)		15,954		(262)		198,263			(759)
Adjusted EBITDA	\$	332,544	\$	144,145	\$	969,967	\$	508	,768
Adjusted net income attributable to the Group and adjusted diluted net income per Ordinary Share attributable to the Group									
Net income attributable to the Group	\$	76,468	\$	101,234	\$	153,185	\$	332	,331
Provision for income taxes		14,616		15,169		41,334			,875
Amortisation		114,888		4,806		239,503		19	,234
Stock-based compensation expense (c)		19,410		6,402		61,397		27	,833
Foreign currency losses (gains), net <sup>(d)</sup>		(7,968)		1,001		(14,314)		5	,979
Restructuring (e)		24,943		_		31,105		18	,089
Acquisition related deferred revenue adjustment (a)		(4,000)		_		_			_
Transaction-related / integration-related costs (f)		15,954		(262)		198,263			(759)
Transaction-related financing costs <sup>(g)</sup>		8,484		_		86,736			_
Adjusted tax expense (h)		(44,798)		(16,675)		(130,791)		(58	,500)
Adjusted net income attributable to the Group	\$	217,997	\$	111,675	\$	666,419	\$	392	,082
Diluted weighted average number of Ordinary Shares outstanding	8	32,827,674	5	3,291,849				53,283	,585
Adjusted diluted net income per Ordinary Share attributable to the Group (i)	\$	2.63	\$	2.10	\$	9.65	\$		7.36

## ICON plc

# RECONCILIATION OF NON-GAAP MEASURES (COMBINED COMPANY) FOR THE THREE AND TWELVE MONTHS ENDED DECEMBER 31, 2021 AND DECEMBER 31, 2020 (UNAUDITED)

**Three Months Ended** Twelve Months Ended

		ecember 31, 2021		ecember 81, 2020	December 31, 2021		December 31, 2020
	(in thousands except share and per share d						
Combined Company adjusted revenue							
Revenue, as reported	\$1	,885,121	\$	760,229	\$5,480,82	6 5	\$2,797,288
Pre-merger PRA Health Sciences Revenue		_		873,458	1,981,17	3	3,183,365
Combined Company Revenue, before adjustments	1	,885,121		1,633,687	7,461,99	9	5,980,653
Acquisition related deferred revenue adjustment (a)		(4,000)		_	_	-	_
Combined Company adjusted revenue	\$1	,881,121	\$ :	1,633,687	\$7,461,99	9 9	5,980,653
Combined Company adjusted EBITDA							
Net income attributable to the Group	\$	76,468	\$	101,234			332,331
Pre-merger PRA Health Sciences Net income attributable to the Group	)			51,257	128,00		197,043
Combined Company Net income attributable to the Group		76,468		152,491	281,19	4	529,374
Net income attributable to non-controlling interest		_		_	_	-	633
Share of equity method investments		690		283	2,16		366
Provision for income taxes		14,616		40,094	48,03	4	109,841
Net interest expense (b)		52,761		10,651	191,74	0	53,875
Depreciation and amortization		139,670		50,697	380,73	0	197,756
Stock-based compensation expense (c)		19,410		25,202	98,90	1	97,246
Foreign currency losses (gains), net <sup>(d)</sup>		(7,968)		14,464	(20,58	6)	31,478
Restructuring (e)		24,943			31,10	5	18,089
Acquisition related deferred revenue adjustment (a)		(4,000)		_	_	-	_
Transaction-related / integration-related costs (f)		15,954		1,167	235,11	5	(42,219)
Combined Company adjusted EBITDA	\$	332,545	\$	295,049	\$1,248,39	4 5	996,439

- (a) In Q3 2021, an acquisition related deferred revenue adjustment was reflected representing non-cash adjustments resulting from the revaluation of deferred revenue and the subsequent charge to revenue in connection with business combinations. In Q4 2021, the charge to revenue was reversed as the company has taken the option to early adopt amendments to the relevant accounting standard.
- (b) Net interest expense includes losses on modification or extinguishment of debt.
- (c) Stock-based compensation expense represents the amount of recurring non-cash expense related to the Company's equity compensation programs (inclusive of employer related taxes).
- (d) Foreign currency losses (gains), net relates to gains or losses that arise in connection with the revaluation of non-US dollar denominated assets and liabilities. We exclude these gains and losses from adjusted EBITDA and adjusted net income because fluctuations from period- to- period do not necessarily correspond to changes in our operating results.
- (e) Restructuring charges incurred relate to charges incurred in connection with the termination of leases at locations that are no longer being used and amounts incurred in connection with the elimination of redundant positions within the organisation.
- (f) Transaction-related / integration-related costs include expenses/credits associated with our acquisitions, share-based compensation expense related to the acceleration of share-based compensation awards and replacement share-based awards, contingent consideration valuation adjustments, and any other costs incurred directly related to the integration of these acquisitions.
- (g) Transaction-related financing costs includes costs incurred in connection with changes to our long-term debt and amortization of financing fees. We exclude these costs from Adjusted EBITDA and Adjusted Net Income because they result from financing decisions rather than from decisions made related to our ongoing operations.
- (h) Represents the tax effect of adjusted pre-tax income at our estimated effective tax rate.
- (i) Earnings per share for FY 2021 reflects sum of earnings per share for the four quarters of 2021. FY 2021 EPS calculated using the diluted weighted average number of Ordinary Shares in 2021 would be higher at \$9.79.

#### **Contacts**

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