

ICON Reports Second Quarter 2022 Results

Highlights

- Net business wins in the guarter of \$2,323 million; a net book to bill of 1.20, and 1.25 on a trailing twelve month basis.
- Closing backlog of \$20.0 billion, an increase of 2.1% on Q1 2022 or an increase of 10.7% year over year on a Combined Company basis.
- Quarter 2 revenue of \$1,935.2 million representing a year on year increase of 122.1%. On a Combined Company basis, Quarter 2 revenue increased 0.9% year over year and 4.4% on a constant dollar basis. Excluding COVID-related studies, revenue increased circa 16% year over year on a constant dollar, Combined Company basis. YTD revenue of \$3,837.0 million representing a year on year increase of 121.9% or 127.4% on a constant dollar basis.
- Adjusted EBITDA of \$354.3 million or 18.3% of revenue, a year on year increase of 120.2%. On a Combined Company basis, adjusted EBITDA increased 16.1% year over year. YTD Adjusted EBITDA of \$694.9 million or 18.1% of revenue, a year on year increase of 122.3%.
- Adjusted net income attributable to the Group was \$235.8 million or \$2.86 per diluted share, an increase of 24.4%. YTD adjusted net income attributable to the Group of \$463.7 million or \$5.62 per diluted share, an increase of 25.6% over the prior year period.
- GAAP net income attributable to the Group for Quarter 2 of \$115.7 million.
- \$100 million repayment made on Term Loan B debt. Net debt balance of \$4.43 billion with Net Debt to Adjusted EBITDA of 3.1x.
- Revised full year 2022 revenue guidance in the range of \$7,690 \$7,810 million, representing a year over year increase of 40.3% to 42.5%. Full year 2022 adjusted earnings per share guidance in the range of \$11.65 \$11.85, representing a year over year increase of 20.7% to 22.8%, maintaining the midpoint of our previous guidance. Adjusted earnings per share to exclude amortization, stock compensation, foreign exchange and transaction-related / integration-related adjustments.

Dublin, Ireland, July 27, 2022 – <u>ICON plc</u> (NASDAQ: ICLR), a world-leading healthcare intelligence and clinical research organization, today reported its financial results for the second quarter ended June 30, 2022.

CEO Dr. Steve Cutler commented, "ICON delivered strong results in the second quarter, reflecting continued demand across our service offering. On a combined company basis, financial performance was driven by year over year constant dollar revenue growth of 4.4% and circa 16% excluding COVID-related studies. On a combined company basis, Adjusted EBITDA increased 16.1% year over year. We are delighted with the continued progress of new ICON, as our integration efforts are expected to deliver realized cost synergies of \$100 million for the full year, \$25 million ahead of our previous target for 2022."

Dr. Cutler added, "We are revising our full year 2022 financial guidance to reflect the impact of increasing macroeconomic headwinds, specifically from the strengthening US Dollar and the ongoing war in Ukraine. We now expect revenue for the full year to be in the range of \$7,690 - \$7,810 million, an increase of 40.3% to 42.5% over full year 2021. Additionally, we continue to expect to deliver significant year over year adjusted earnings per share growth of 20.7% to 22.8%, resulting in a range of \$11.65 - \$11.85 for the full year 2022, maintaining the midpoint of our previous guidance and reflecting strong operational execution and cost management."

Second Quarter 2022 Results

Gross business wins in the second quarter were \$2,764 million and cancellations were \$441 million. This resulted in net business wins of \$2,323 million and a book to bill of 1.20.

Revenue for Quarter 2 was \$1,935.2 million. This represents a year on year increase of 122.1% or 129.9% on a constant currency basis.

GAAP net income attributable to the Group was \$115.7 million. Adjusted net income attributable to the Group for the quarter was \$235.8 million resulting in an adjusted diluted earnings per share of \$2.86 compared to \$2.30 per share for Quarter 2 2021.

Adjusted EBITDA for Quarter 2 was \$354.3 million or 18.3% of revenue, a year on year increase of 120.2%.

Cash generated from operating activities for the quarter was \$182.1 million. During the quarter, \$28.2 million was spent on capital expenditure. At June 30, 2022, the Group had cash and cash equivalents of \$614.9 million, compared to cash and cash equivalents of \$559.1 million at March 31, 2022 and \$1,055.5 million at June 30, 2021. During the quarter, a \$100 million Term Loan B payment was made resulting in a net indebtedness balance of \$4.43 billion at year end.

Year to date 2022 Results

Gross business wins year to date were \$5,547 million and cancellations were \$798 million. This resulted in net business wins of \$4,749 million and a book to bill of 1.24.

Year to date GAAP revenue was \$3,837.0 million. This represents a year on year increase of 121.9% or 127.4% on a constant currency basis.

GAAP net income attributable to the Group year to date was \$227.7 million. Adjusted net income attributable to the Group was \$463.7 million resulting in an adjusted diluted earnings per share of \$5.62 compared to \$4.48 per share for the equivalent prior year period.

Adjusted EBITDA year to date was \$694.9 million or 18.1% of revenue, a year on year increase of 122.3%.

Other Information

In addition to the financial measures prepared in accordance with generally accepted accounting principles (GAAP), this press release contains certain non-GAAP financial measures, including adjusted EBITDA, adjusted net income attributable to the Group and adjusted diluted earnings per share attributable to the Group. Adjusted EBITDA, adjusted net income and adjusted diluted earnings per share exclude amortization, stock compensation, foreign exchange gains and losses and transaction-related / integration-related adjustments. While non-GAAP financial measures are not superior to or a substitute for the comparable GAAP measures, ICON believes certain non-GAAP information is useful to investors for historical comparison purposes.

To assist investors and analysts with year-over-year comparability for the merged business, we have included Combined Company information. These measures include financial information that combines the stand-alone ICON plc and PRA Health Sciences, Inc. information for revenue and Adjusted EBITDA, and other metrics as if the merger had taken place on January 1, 2020, with conforming adjustments to the current year presentation. Specifically, these financials represent the simple addition of the historical adjusted financials of each company. These combined financials are not intended to represent pro forma financial statements prepared in accordance with GAAP or Regulation S-X.

ICON will hold a conference call on July 28th, 2022 at 08:00 EDT [13:00 Ireland & UK]. This call and linked slide presentation can be accessed live from our website at http://investor.iconplc.com. A recording will also be available on the website for 90 days following the call. In addition, a calendar of company events, including upcoming conference presentations, is available on our website, under "Investors". This calendar will be updated regularly.

This press release contains forward-looking statements. These statements are based on management's current expectations and information currently available, including current economic and industry conditions. These statements are not guarantees of future performance or actual results, and actual results, developments and business decisions may differ from those stated in this press release. The forward-looking statements are subject to future events, risks, uncertainties and other factors that could cause actual results to differ materially from those projected in the statements, including, but not limited to, the ability to enter into new contracts, maintain client relationships, manage the opening of new offices and offering of new services, the integration of new business mergers and acquisitions, the impact of COVID-19 on our business, as well as other economic and global market conditions and other risks and uncertainties detailed from time to time in SEC reports filed by ICON, all of which are difficult to predict and some of which are

beyond our control. For these reasons, you should not place undue reliance on these forward-looking statements when making investment decisions. The word "expected" and variations of such words and similar expressions are intended to identify forward-looking statements. Forward-looking statements are only as of the date they are made and we do not undertake any obligation to update publicly any forward-looking statement, either as a result of new information, future events or otherwise. More information about the risks and uncertainties relating to these forward-looking statements may be found in SEC reports filed by ICON, including its Form 20-F, F-1, F-4, S-8, F-3 and certain other reports, which are available on the SEC's website at http://www.sec.gov.

Our full-year 2022 guidance measures (other than revenue) are provided on a non-GAAP basis without a reconciliation to the most directly comparable GAAP measure because the company is unable to predict with a reasonable degree of certainty certain items contained in the GAAP measures without unreasonable efforts. Such items include, but are not limited to, transaction-related / integration-related expenses, restructuring and related expenses, and other items not reflective of the company's ongoing operations.

ICON plc is a world-leading healthcare intelligence and clinical research organization. From molecule to medicine, we advance clinical research providing outsourced services to pharmaceutical, biotechnology, medical device and government and public health organizations. We develop new innovations, drive emerging therapies forward and improve patient lives. With headquarters in Dublin, Ireland, ICON employed approximately 40,500 employees in 119 locations in 53 countries as at June 30, 2022. For further information about ICON, visit: www.iconplc.com.

Source: ICON plc

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All at ICON

ICON/ICLR-F

ICON plc CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS FOR THE THREE AND SIX MONTHS ENDED JUNE 30, 2022 AND JUNE 30, 2021 (UNAUDITED)

| Income before provision for income taxes 130,844 88,507 256,885 202,051 Provision for income taxes (14,254) (14,133) (27,540) (30,281) Income before share of earnings from equity method investments 116,590 74,374 229,345 171,770 | | Three Month | ns Ended | | Six Months | Ended | | |
|---|--|--------------------|------------------|-------------------------|---------------|---------------|--|--|
| Revenue \$ 1,935,193 \$ 871,155 \$ 3,836,957 \$ 1,729,353 Costs and expenses: Direct costs (excluding depreciation and amortization) 1,392,062 81,953 89,867 385,214 175,901 Selling, general and administrative expense 189,953 89,867 385,214 175,901 Depreciation and annortization 144,019 17,276 285,424 34,681 Transaction and integration-related expenses 8,884 20,017 20,669 26,693 —— Restructuring 22,486 ———————————————————————————————————— | | June 30, 2022 | June 30, 2021 | | June 30, 2022 | June 30, 2021 | | |
| Costs and expenses: Direct costs (excluding depreciation and amortization) | | (in tho | usands except sh | are and per share data) | | | | |
| Direct costs (excluding depreciation and amortization) 1,392,062 631,123 2,770,529 1,257,367 Selling, general and administrative expense 189,953 89,867 385,214 175,901 Depreciation and amortization 144,019 17,276 285,424 34,681 Transaction and integration-related expenses 8,884 20,017 20,969 32,518 Restructuring 22,486 — 26,693 — Total costs and expenses 1,757,404 758,283 3,488,829 1,500,467 Income from operations 177,789 112,872 348,128 228,886 Interest income 166 186 293 43 Interest expense (47,111) (24,551) (91,536) (27,278) Income before provision for income taxes 130,844 88,507 256,885 202,051 Provision for income taxes (14,254) (14,133) (27,540) (30,281) Income before share of earnings from equity method investments 1859 74,374 229,345 171,70 Share of equity | Revenue | \$ 1,935,193 \$ | 871,155 | \$ | 3,836,957 \$ | 1,729,353 | | |
| Selling, general and administrative expense 189,953 89,867 385,214 175,901 Depreciation and amortization 144,019 17,276 285,424 34,681 Transaction and integration-related expenses 8,884 20,017 20,969 32,518 Restructuring 22,486 — 26,693 — Total costs and expenses 1,757,404 758,283 3,488,829 1,500,467 Income from operations 177,789 112,872 348,128 228,886 Interest income 166 186 293 443 Interest expense (47,111) (24,551) (91,536) (27,278) Income before provision for income taxes 130,844 88,507 256,885 202,051 Provision for income taxes (14,254) (14,133) (27,540) (30,281) Income before share of earnings from equity method investments (856) (509) (1,641) (783) Net income attributable to the Group \$ 115,734 \$ 73,865 \$ 227,704 \$ 170,987 Weighted average number of Ordina | Costs and expenses: | | | | | | | |
| Depreciation and amortization 144,019 17,276 285,424 34,681 Transaction and integration-related expenses 8,884 20,017 20,969 32,518 Restructuring 22,486 — 26,693 — Total costs and expenses 1,757,404 758,283 3,488,829 1,500,467 | Direct costs (excluding depreciation and amortization) | 1,392,062 | 631,123 | | 2,770,529 | 1,257,367 | | |
| Transaction and integration-related expenses 8,884 20,017 20,969 32,518 Restructuring 22,486 — 26,693 — Total costs and expenses 1,757,404 758,283 3,488,829 1,500,467 Income from operations 177,789 112,872 348,128 228,886 Interest income 166 186 293 443 Interest expense (47,111) (24,551) (91,536) (27,278) Income before provision for income taxes 130,844 88,507 256,885 202,051 Provision for income taxes (14,254) (14,133) (27,540) (30,281) Income before share of earnings from equity method investments 16,590 74,374 229,345 171,770 Share of equity method investments (856) (509) (1,641) (783) Net income attributable to the Group \$ 115,734 \$ 73,865 \$ 227,704 \$ 170,987 Net income per Ordinary Share attributable to the Group: \$ 1.42 \$ 1.40 \$ 2.80 \$ 3.23 Diluted | Selling, general and administrative expense | 189,953 | 89,867 | | 385,214 | 175,901 | | |
| Restructuring 22,486 — 26,693 — Total costs and expenses 1,757,404 758,283 3,488,829 1,500,467 Income from operations 177,789 112,872 348,128 228,886 Interest income 166 186 293 443 Interest expense (47,111) (24,551) (91,536) (27,278) Income before provision for income taxes 130,844 88,507 256,885 202,051 Provision for income taxes (14,254) (14,133) (27,540) (30,281) Income before share of earnings from equity method investments (856) (509) (1,641) (783) Net income attributable to the Group \$ 115,734 73,865 \$ 227,704 \$ 170,987 Basic \$ 1.42 \$ 1.40 \$ 2.80 \$ 3.23 Diluted \$ 1.41 \$ 1.38 \$ 2.76 \$ 3.21 Weighted average number of Ordinary Shares outstanding: | Depreciation and amortization | 144,019 | 17,276 | | 285,424 | 34,681 | | |
| Total costs and expenses | Transaction and integration-related expenses | 8,884 | 20,017 | | 20,969 | 32,518 | | |
| Income from operations 177,789 112,872 348,128 228,886 Interest income 166 186 293 443 Interest expense (47,111) (24,551) (91,536) (27,278) Income before provision for income taxes 130,844 88,507 256,885 202,051 Provision for income taxes (14,254) (14,133) (27,540) (30,281) Income before share of earnings from equity method investments 116,590 74,374 229,345 171,770 Share of equity method investments (856) (509) (1,641) (783) Net income attributable to the Group \$ 115,734 \$ 73,865 \$ 227,704 \$ 170,987 Net income per Ordinary Share attributable to the Group: \$ 1.42 \$ 1.40 \$ 2.80 \$ 3.23 Diluted \$ 1.41 \$ 1.38 \$ 2.76 \$ 3.21 Weighted average number of Ordinary Shares outstanding: 81,398,071 52,909,368 81,430,507 52,860,414 | Restructuring | 22,486 | | | 26,693 | | | |
| Interest income 166 186 293 443 Interest expense (47,111) (24,551) (91,536) (27,278) Income before provision for income taxes 130,844 88,507 256,885 202,051 Provision for income taxes (14,254) (14,133) (27,540) (30,281) Income before share of earnings from equity method investments 116,590 74,374 229,345 171,770 Share of equity method investments (856) (509) (1,641) (783) Net income attributable to the Group \$ 115,734 \$ 73,865 \$ 227,704 \$ 170,987 Net income per Ordinary Share attributable to the Group: \$ 1.42 \$ 1.40 \$ 2.80 \$ 3.23 Diluted \$ 1.41 \$ 1.38 \$ 2.76 \$ 3.21 Weighted average number of Ordinary Shares outstanding: 81,398,071 52,909,368 81,430,507 52,860,414 | Total costs and expenses | 1,757,404 | 758,283 | | 3,488,829 | 1,500,467 | | |
| Interest income 166 186 293 443 Interest expense (47,111) (24,551) (91,536) (27,278) Income before provision for income taxes 130,844 88,507 256,885 202,051 Provision for income taxes (14,254) (14,133) (27,540) (30,281) Income before share of earnings from equity method investments 116,590 74,374 229,345 171,770 Share of equity method investments (856) (509) (1,641) (783) Net income attributable to the Group \$ 115,734 \$ 73,865 \$ 227,704 \$ 170,987 Net income per Ordinary Share attributable to the Group: \$ 1.42 \$ 1.40 \$ 2.80 \$ 3.23 Diluted \$ 1.41 \$ 1.38 \$ 2.76 \$ 3.21 Weighted average number of Ordinary Shares outstanding: 81,398,071 52,909,368 81,430,507 52,860,414 | Income from operations | 177,789 | 112,872 | | 348,128 | 228,886 | | |
| Income before provision for income taxes 130,844 88,507 256,885 202,051 | | 166 | | | | | | |
| Provision for income taxes (14,254) (14,133) (27,540) (30,281) Income before share of earnings from equity method investments 116,590 74,374 229,345 171,770 Share of equity method investments (856) (509) (1,641) (783) Net income attributable to the Group \$ 115,734 \$ 73,865 \$ 227,704 \$ 170,987 Net income per Ordinary Share attributable to the Group: \$ 1.42 \$ 1.40 \$ 2.80 \$ 3.23 Diluted \$ 1.41 \$ 1.38 \$ 2.76 \$ 3.21 Weighted average number of Ordinary Shares outstanding: 8 1,398,071 52,909,368 8 1,430,507 52,860,414 | Interest expense | (47,111) | (24,551) | | (91,536) | (27,278) | | |
| Income before share of earnings from equity method investments 116,590 74,374 229,345 171,770 Share of equity method investments (856) (509) (1,641) (783) Net income attributable to the Group \$ 115,734 \$ 73,865 \$ 227,704 \$ 170,987 Net income per Ordinary Share attributable to the Group: Basic \$ 1.42 \$ 1.40 \$ 2.80 \$ 3.23 Diluted \$ 1.41 \$ 1.38 \$ 2.76 \$ 3.21 Weighted average number of Ordinary Shares outstanding: 81,398,071 52,909,368 81,430,507 52,860,414 | Income before provision for income taxes | 130,844 | 88,507 | | 256,885 | 202,051 | | |
| Share of equity method investments (856) (509) (1,641) (783) Net income attributable to the Group \$ 115,734 \$ 73,865 \$ 227,704 \$ 170,987 Net income per Ordinary Share attributable to the Group: \$ 1.42 \$ 1.40 \$ 2.80 \$ 3.23 Diluted \$ 1.41 \$ 1.38 \$ 2.76 \$ 3.21 Weighted average number of Ordinary Shares outstanding: \$ 81,398,071 52,909,368 \$ 81,430,507 52,860,414 | Provision for income taxes | (14,254) | (14,133) | | (27,540) | (30,281) | | |
| Share of equity method investments (856) (509) (1,641) (783) Net income attributable to the Group \$ 115,734 \$ 73,865 \$ 227,704 \$ 170,987 Net income per Ordinary Share attributable to the Group: \$ 1.42 \$ 1.40 \$ 2.80 \$ 3.23 Diluted \$ 1.41 \$ 1.38 \$ 2.76 \$ 3.21 Weighted average number of Ordinary Shares outstanding: \$ 81,398,071 52,909,368 \$ 81,430,507 52,860,414 | Income before share of earnings from equity method investments | 116,590 | 74,374 | | 229,345 | 171,770 | | |
| Net income per Ordinary Share attributable to the Group: Basic \$ 1.42 \$ 1.40 \$ 2.80 \$ 3.23 Diluted \$ 1.41 \$ 1.38 \$ 2.76 \$ 3.21 Weighted average number of Ordinary Shares outstanding: 81,398,071 52,909,368 81,430,507 52,860,414 | Share of equity method investments | | | | | (783) | | |
| Basic \$ 1.42 \$ 1.40 \$ 2.80 \$ 3.23 Diluted \$ 1.41 \$ 1.38 \$ 2.76 \$ 3.21 Weighted average number of Ordinary Shares outstanding: 81,398,071 52,909,368 81,430,507 52,860,414 | Net income attributable to the Group | \$ 115,734 \$ | 73,865 | \$ | 227,704 \$ | 170,987 | | |
| Diluted \$ 1.41 \$ 1.38 \$ 2.76 \$ 3.21 Weighted average number of Ordinary Shares outstanding: Basic 81,398,071 52,909,368 81,430,507 52,860,414 | Net income per Ordinary Share attributable to the Group: | | | | | | | |
| Basic 81,398,071 52,909,368 81,430,507 52,860,414 | Basic | \$ 1.42 \$ | 1.40 | \$ | 2.80 \$ | 3.23 | | |
| Basic 81,398,071 52,909,368 81,430,507 52,860,414 | Diluted | | | | | | | |
| | Weighted average number of Ordinary Shares outstanding: | | | | | | | |
| | Basic | 81,398,071 | 52,909,368 | | 81,430,507 | 52,860,414 | | |
| | Diluted | 82,312,946 | 53,381,501 | | 82,462,842 | 53,294,435 | | |

ICON plc CONDENSED CONSOLIDATED BALANCE SHEETS AS AT JUNE 30, 2022 AND DECEMBER 31, 2021

| | | (Unaudited) June, 30 2022 | (Audited) December, 31 2021 | | | | | |
|---|----|------------------------------|--------------------------------|--|--|--|--|--|
| ASSETS | | (in thousands) | | | | | | |
| Current Assets: | | | | | | | | |
| Cash and cash equivalents | \$ | 614,918 \$ | 752,213 | | | | | |
| Available for sale investments | | 1,712 | 1,712 | | | | | |
| Accounts receivable, net of allowance for credit losses | | 1,357,268 | 1,342,770 | | | | | |
| Unbilled revenue | | 709,477 | 623,121 | | | | | |
| Other receivables | | 63,838 | 56,760 | | | | | |
| Prepayments and other current assets | | 130,977 | 114,323 | | | | | |
| Income taxes receivable | | 52,132 | 50,299 | | | | | |
| Total current assets | | 2,930,322 | 2,941,198 | | | | | |
| Non-current Assets: | | | | | | | | |
| Property, plant and equipment, net | | 313,110 | 336,444 | | | | | |
| Goodwill | | 8,970,283 | 9,037,931 | | | | | |
| Intangible assets | | 4,508,453 | 4,710,843 | | | | | |
| Operating right-of-use assets | | 160,417 | 198,123 | | | | | |
| Other receivables | | 53,236 | 70,557 | | | | | |
| Income taxes receivable | | 18,838 | 18,637 | | | | | |
| Deferred tax asset | | 54,051 | 48,392 | | | | | |
| Equity method investments | | 731 | 2,373 | | | | | |
| Investments in equity- long term | | 26,891 | 22,592 | | | | | |
| Total Assets | \$ | 17,036,332 \$ | | | | | | |
| LIABILITIES AND SHAREHOLDERS' EQUITY | Ψ | 17,030,332 4 | 17,507,050 | | | | | |
| Current Liabilities: | | | | | | | | |
| Accounts payable | \$ | 77,648 \$ | 90,764 | | | | | |
| Unearned revenue | J | 1,191,778 | 1,323,961 | | | | | |
| Other liabilities | | 1,118,975 | 949,629 | | | | | |
| Income taxes payable | | 38,223 | | | | | | |
| Current bank credit lines and loan facilities | | | 59,433 | | | | | |
| Total current liabilities | | 55,150 | 55,150 | | | | | |
| Non-current Liabilities: | | 2,481,774 | 2,478,937 | | | | | |
| Non-current bank credit lines and loan facilities | | 4,990,500 | 5,381,162 | | | | | |
| Lease liabilities | | | | | | | | |
| Non-current other liabilities | | 147,300 | 159,483 | | | | | |
| Non-current income taxes payable | | 38,223 | 42,596 | | | | | |
| Deferred tax liability | | 216,942 | 172,109 | | | | | |
| Total Liabilities | | 1,015,580 | 1,085,976 | | | | | |
| Total Liabilities | | 8,890,319 | 9,320,263 | | | | | |
| Shareholders' Equity: | | | | | | | | |
| Ordinary shares, par value 6 euro cents per share; 100,000,000 shares authorized, | | | | | | | | |
| 81,526,607 shares issued and outstanding at June 30, 2022 and | | | | | | | | |
| 81,554,683 shares issued and outstanding at December 31, 2021 | | 6,637 | 6,640 | | | | | |
| Additional paid-in capital | | 6,787,365 \$ | | | | | | |
| Other undenominated capital | | 1,162 | 1,134 | | | | | |
| Accumulated other comprehensive income | | (192,935) | (90,937) | | | | | |
| Retained earnings | | 1,543,784 | 1,416,080 | | | | | |
| Total Shareholders' Equity | | 8,146,013 | 8,066,827 | | | | | |
| Total Liabilities and Equity | \$ | 17,036,332 \$ | 17,387,090 | | | | | |

ICON plc CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE SIX MONTHS ENDED JUNE 30, 2022 AND JUNE 30, 2021 (UNAUDITED)

Six Months Ended

| | June 30, 2022 | | June 30, 2021 |
|---|---------------|------|---------------|
| | (in tho | usan | ds) |
| Cash flows from operating activities: | | | |
| Net income | \$ 227,704 | \$ | 170,987 |
| Adjustments to reconcile net income to net cash provided by operating activities: | | | |
| Depreciation and amortization expense | 285,424 | | 34,681 |
| Impairment of long lived assets | 20,749 | | _ |
| Reduction in carrying value of operating right-of-use assets | 23,570 | | 14,037 |
| Loss on equity method investments | 1,641 | | 783 |
| Charge on interest rate hedge | | | 891 |
| Amortization of financing costs and debt discount | 9,188 | | 1,592 |
| Stock compensation expense | 38,186 | | 14,874 |
| Loss on extinguishment of debt | _ | | 14,434 |
| Deferred tax benefit | (75,265) | | 3,313 |
| Unrealized foreign exchange gain | (37,421) | | 2,586 |
| Other non-cash items | 9,159 | | (3,909) |
| Changes in operating assets and liabilities: | | | |
| Accounts receivable | (41,032) | | 36,650 |
| Unbilled revenue | (33,187) | | 12,690 |
| Unearned revenue | (176,904) | | 14,534 |
| Other net assets | 157,154 | | (77,789) |
| Net cash provided by operating activities | 408,966 | | 240,354 |
| Cash flows from investing activities: | | | |
| Purchase of property, plant and equipment | (47,840) | | (21,653) |
| Purchase of equity method investment | _ | | (2,450) |
| Purchase of investments in equity - long term | (799) | | (1,771) |
| Net cash used in investing activities | (48,639) | | (25,874) |
| Cash flows from financing activities: | | | |
| Proceeds from exercise of equity compensation | 15,140 | | 182 |
| Share issue costs | (3) | | (10) |
| Repurchase of ordinary shares | (99,983) | | _ |
| Share repurchase costs | (17) | | _ |
| Drawdown of bank credit lines and loan facilities | 25,000 | | _ |
| Repayment of bank credit lines and loan facilities | (425,000) | | _ |
| Net cash used in financing activities | (484,863) | | 172 |
| Effect of exchange rate movements on cash | (12,759) | | 539 |
| Net (decrease)/ increase in cash and cash equivalents | (137,295) | | 215,191 |
| Cash and cash equivalents at beginning of period | 752,213 | | 840,305 |
| Cash and cash equivalents at end of period | \$ 614,918 | \$ | 1,055,496 |
| | | | |

ICON plc RECONCILIATION OF NON-GAAP MEASURES FOR THE THREE AND SIX MONTHS ENDED JUNE 30, 2022 AND JUNE 30, 2021 (UNAUDITED)

| | T | hree Month | s Ended | | Six Months Ended | | | |
|--|----|------------------|------------------|-----|------------------|------------------|--|--|
| | | June 30, 2022 | June 30, 2021 | | June 30, 2022 | June 30, 2021 | | |
| | | (in thousand | s except sh | are | e data) | | | |
| Adjusted EBITDA | | | | | | | | |
| Net income attributable to the Group | \$ | 115,734 \$ | 73,865 | \$ | 227,704 \$ | 170,987 | | |
| Share of equity method investments | | 856 | 509 | | 1,641 | 783 | | |
| Provision for income taxes | | 14,254 | 14,133 | | 27,540 | 30,281 | | |
| Net interest expense (a) | | 46,945 | 24,365 | | 91,243 | 26,835 | | |
| Depreciation and amortization | | 144,019 | 17,276 | | 285,424 | 34,681 | | |
| Stock-based compensation expense (b) | | 18,893 | 8,797 | | 38,113 | 15,632 | | |
| Foreign currency losses (gains), net (c) | | (17,817) | 1,899 | | (24,417) | 839 | | |
| Restructuring (d) | | 22,486 | _ | | 26,693 | _ | | |
| Transaction-related / integration-related costs (e) | | 8,884 | 20,017 | | 20,969 | 32,518 | | |
| Adjusted EBITDA | \$ | 354,254 \$ | 160,861 | \$ | 694,910 \$ | 312,556 | | |
| Adjusted net income attributable to the Group and adjusted diluted net income per Ordinary Share attributable to the Group | | | | | | | | |
| Net income attributable to the Group | | 115,734 | 73,865 | | 227,704 | 170,987 | | |
| Provision for income taxes | | 14,254 | 14,133 | | 27,540 | 30,281 | | |
| Amortisation | | 118,325 | 4,058 | | 233,127 | 8,741 | | |
| Stock-based compensation expense (b) | | 18,893 | 8,797 | | 38,113 | 15,632 | | |
| Foreign currency losses (gains), net (c) | | (17,817) | 1,899 | | (24,417) | 839 | | |
| Restructuring (d) | | 22,486 | _ | | 26,693 | _ | | |
| Transaction-related / integration-related costs (e) | | 8,884 | 20,017 | | 20,969 | 32,518 | | |
| Transaction-related financing costs (f) | | 3,504 | 22,125 | | 9,255 | 22,479 | | |
| Adjusted tax expense (g) | | (48,465) | (22,000) | | (95,238) | (42,872) | | |
| Adjusted net income attributable to the Group | \$ | 235,798 \$ | 122,894 | \$ | 463,746 \$ | 238,605 | | |
| Diluted weighted average number of Ordinary Shares outstanding | 8 | 2,312,946 5 | 3,381,501 | 8 | 32,462,842 | 53,294,435 | | |
| Adjusted diluted net income per Ordinary Share attributable to the Group | \$ | 2.86 \$ | 2.30 | \$ | 5.62 \$ | 4.48 | | |

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RECONCILIATION OF NON-GAAP MEASURES (COMBINED COMPANY) FOR THE THREE AND SIX MONTHS ENDED JUNE 30, 2022 AND JUNE 30, 2021 (UNAUDITED)

| | | Three Months Ended | | | | Six Months Ended | | | | |
|---|--|---------------------------|----|---------------|----|------------------|-----|-------------|--|--|
| | Jı | June 30, 2022 | | June 30, 2021 | | une 30, 2022 | Jui | ne 30, 2021 | | |
| | (in thousands except share and per share data) | | | | | | | | | |
| Combined Company adjusted revenue | | | | | | | | | | |
| Revenue, as reported | \$ | 1,935,193 | \$ | 871,155 | \$ | 3,836,957 | \$ | 1,729,353 | | |
| Pre-merger PRA Health Sciences Revenue | | _ | | 1,047,398 | | _ | | 1,981,173 | | |
| Combined Company revenue | \$ | 1,935,193 | \$ | 1,918,553 | \$ | 3,836,957 | \$ | 3,710,526 | | |
| | - | | | | - | | | | | |
| Combined Company adjusted EBITDA | | | | | | | | | | |
| Net income attributable to the Group | \$ | 115,734 | \$ | 73,865 | \$ | 227,704 | \$ | 170,987 | | |
| Pre-merger PRA Health Sciences Net income attributable to the Group | | - | | 71,068 | | - | | 128,008 | | |
| Combined Company Net income attributable to the Group | \$ | 115,734 | \$ | 144,933 | \$ | 227,704 | \$ | 298,995 | | |
| Share of equity method investments | | 856 | | 509 | | 1,641 | | 783 | | |
| Provision for income taxes | | 14,254 | | 1,138 | | 27,540 | | 36,981 | | |
| Net interest expense (a) | | 46,945 | | 29,043 | | 91,243 | | 36,726 | | |
| Depreciation and amortization | | 144,019 | | 50,451 | | 285,424 | | 100,424 | | |
| Stock-based compensation expense (b) | | 18,893 | | 27,529 | | 38,113 | | 53,136 | | |
| Foreign currency losses (gains), net (c) | | (17,817) | | 8,015 | | (24,417) | | (5,433) | | |
| Restructuring (d) | | 22,486 | | _ | | 26,693 | | | | |
| Transaction-related / integration-related costs (e) | | 8,884 | | 43,432 | | 20,969 | | 69,369 | | |
| Combined Company adjusted EBITDA | \$ | 354,254 | \$ | 305,050 | \$ | 694,910 | \$ | 590,981 | | |

- (a) Net interest expense includes losses on modification or extinguishment of debt.
- (b) Stock-based compensation expense represents the amount of recurring non-cash expense related to the Company's equity compensation programs (inclusive of employer related taxes).
- (c) Foreign currency losses (gains), net relates to gains or losses that arise in connection with the revaluation of non-US dollar denominated assets and liabilities. We exclude these gains and losses from adjusted EBITDA and adjusted net income because fluctuations from period- to- period do not necessarily correspond to changes in our operating results.
- (d) Restructuring charges incurred relate to charges incurred in connection with the termination of leases at locations that are no longer being used and amounts incurred in connection with the elimination of redundant positions within the organization.
- (e) Transaction-related / integration-related costs include expenses/credits associated with our acquisitions, share-based compensation expense related to the acceleration of share-based compensation awards and replacement share-based awards, contingent consideration valuation adjustments, and any other costs incurred directly related to the integration of these acquisitions.
- (f) Transaction-related financing costs includes costs incurred in connection with changes to our long-term debt and amortization of financing fees. We exclude these costs from Adjusted EBITDA and Adjusted Net Income because they result from financing decisions rather than from decisions made related to our ongoing operations.
- (g) Represents the tax effect of adjusted pre-tax income at our estimated effective tax rate.

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